

MINUTES

UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

September 1, 2016

The University of Southern Indiana Board of Trustees met in regular session on Thursday, September 1, 2016, in Carter Hall in the University Center. Present were Chair Jeffrey L. Knight; and Trustees W. Harold Calloway; John M. Dunn; Amy MacDonell; Ellis S. Redd; Ronald D. Romain '73; Evan K. Stieler '17; and Ted C. Ziemer, Jr. Trustee Kenneth L. Sendelweck '76 was absent. Also in attendance were President Linda L. M. Bennett; Provost Ronald S. Rochon; Vice President for Finance and Administration Steven J. Bridges '89 M'95; Vice President for Government and University Relations Cynthia S. Brinker; Vice President for Enrollment Management Andrew W. Wright; Faculty Senate Chair Nicholas LaRowe; and Student Government Association President Ashley T. Wright '17.

Chair Knight called the meeting to order at 10:08 a.m.

SECTION I – GENERAL AND ACADEMIC MATTERS

A. APPROVAL OF MINUTES OF JULY 14, 2016, MEETING

On a motion by Ms. MacDonell, seconded by Mr. Stieler, the minutes of the July 14, 2016, meeting of the Board of Trustees were approved.

B. ESTABLISHMENT OF NEXT MEETING DATE, TIME, LOCATION

Mr. Knight called on Vice President Brinker, who announced the next scheduled meeting of the Board of Trustees will be Thursday, November 3, 2016, on campus.

C. REPORT OF THE ACADEMIC AFFAIRS AND ENROLLMENT MANAGEMENT COMMITTEE

The Academic Affairs and Enrollment Management Committee met prior to the Board of Trustees meeting on September 1, 2016. Mr. Knight called on Trustee MacDonell, serving as chair in Committee Chair Sendelweck's absence, for a report. Ms. MacDonell reported the following:

- Recommended approval to adopt the Academic Affairs and Enrollment Management Committee Charter. This will be presented to the Board later in the agenda.
- A report was presented by Registrar Sandy Frank about Schedule Planner, a tool designed to help students optimize class schedules.

Ms. MacDonell called on Provost Rochon to provide additional details about Schedule Planner. Provost Rochon reported that Schedule Planner helps students easily create optimal class schedules by selecting preferred classes, blocking time for life obligations, and instantly generating all possible schedules available for registration. He explained that optimized class schedules allow students to register for more credit hours each semester and graduate earlier. He noted that Schedule Planner will be implemented in spring 2017 beginning with pre-registration in early October.

D. PRESIDENT'S REPORT

Chair Knight called on President Bennett for her report. Dr. Bennett reported that the University began the 2016-2017 academic year with the Fall Faculty and Administrative Meeting which featured a special performance by the internationally award-winning USI Chamber Choir. She noted that her report would feature several presentations and would keep her comments brief.

Dr. Bennett called on Trustee and *Campaign USI: Elevating Excellence* Chair Ron Romain to present the final report on the capital campaign which came to a close June 30, 2016. Mr. Romain reported that the campaign raised a total of \$57,152,182 exceeding the campaign goal of \$50 million by over \$7 million. He directed the trustees to a handout in their packet that provides an overview of the capital campaign results. He concluded

his report by summarizing the ways in which the capital campaign assisted in the implementation of the 2010-2015 Strategic Plan. President Bennett thanked Mr. Romain for his leadership during *Campaign USI: Elevating Excellence* and the entire USI Foundation staff for their efforts throughout the capital campaign.

President Bennett called on Provost Rochon for the Academic Report. Dr. Rochon introduced Dr. Mohammed Khayum, dean of the Romain College of Business, who briefly discussed the history of business colleges in America, then introduced Associate Professor of Accounting and Chair of Accounting and Finance Dr. Mark McKnight for a report titled, *Overcoming Staffing Challenges: Redeployment of human capital in the Romain College of Business*. Dr. McKnight discussed the challenges many universities face in staffing business programs, trends within specific disciplines and within business programs, and the path he took to achieve his own doctoral degree.

President Bennett recognized Vice President for Enrollment Management, Andrew Wright, to present a report from his area. Mr. Wright began by providing the Board with an admission and enrollment update for fall 2016. He announced the launch of the Harolyn Torain Multicultural Leadership Scholarship, a competitive scholarship focused on diversity and leadership aimed at incoming freshmen, for fall 2017. Harolyn Torain was the first alumni to serve as chair of the USI Board of Trustees. While currently retired, she has over 32 years of education administrative experience. Mr. Wright concluded his report by discussing changes to the Free Application for Federal Student Aid (FAFSA).

Dr. Bennett reminded the Board that the Higher Learning Commission of the North Central Association will send a site visit team to campus, later in September, as part of the regional accreditation process. She called on Executive Director of Planning, Research, and Assessment, Dr. Katherine Draughon, for a report on the upcoming accreditation visit. Dr. Draughon explained that reaffirmation of an institution's accreditation status is conducted on a 10-year cycle, with USI's last accrediting visit occurring in 2006. She explained that regional accreditation is important for the University's reputation, as it gives legitimacy to the degrees awarded to students; it is required for USI students to receive Federal Financial Aid; it is a time for the University to reflect on policy changes and improvements implemented since the last site visit; and an opportunity to identify and address any challenges found.

Dr. Draughon discussed the five components of the Assurance Argument, formerly known as the Self-Study, and the largest part of the accreditation process:

- Mission
- Integrity: Ethical and Responsible Conduct
- Teaching and Learning: Quality, Resources and Support
- Teaching and Learning: Evaluation and Improvement
- Resources, Planning and Institutional Effectiveness

The Quality Initiative, a new requirement for regional accreditation, was explained by Dr. Draughon. The Higher Learning Commission asks each institution to self-identify a quality improvement project and report on the progress and learning outcomes, regardless of the level of success or failure achieved. She noted that USI chose the development of a comprehensive assessment plan for CORE 39, the University's new core curriculum implemented in fall 2014.

Dr. Draughon discussed the federal compliance component of the accreditation process, which requires universities to file a report showing compliance with U.S. Department of Education requirements and Title IV program compliance. She concluded her report with a summary of actions taken by the University for improvement on areas of concern identified in the 2006 accreditation visit.

President Bennett called on Athletics Director, Jon Mark Hall, for an update on the department of athletics. In an overview of Division II Athletics, and the Great Lakes Valley Conference, Mr. Hall explained how USI fits into both. Division II currently has 307 member institutions and 24 active conferences. He noted that one in seven Division II athletes will participate in a National Collegiate Athletic Association (NCAA) championship. Approximately 300 USI student athletes participate in eight men's and nine women's sports, slightly more than average for Division II institutions. USI student athletes participate in 17 of Division II's national championships. Mr. Hall discussed characteristics of Division II institutions including enrollment; location - public versus private; undergraduate degree offerings; and undergraduate residential status.

Turning to the GLVC, Mr. Hall noted that the conference is made up of 10 private institutions and six publics. Eleven member institutions have enrollment of 6,000 students or less. He noted that geographically, the GLVC has shifted west, with seven member institutions located in Missouri and four in Illinois.

He was pleased to report that USI's student-athletes maintained a grade point average of 3.25 or higher during the 2015-2016 academic year and that the USI's student athletes' academic success rate was in line with other Division II member institutions.

Mr. Hall outlined the financial benefits of participation in Division II athletics versus Division I, including the "partial scholarship model" for financial aid which helps maintain athletic budgets in line with the institution's bottom line. He cited a recent study which demonstrated that an institution moving from Division II to Division I experienced an average real cost increase of \$3.7 million per year.

Mr. Hall concluded by announcing that USI athletics finished 25th in the Learfield Sports Directors Cup rankings for 2015-2016. The rankings are based on finishes in NCAA Championship events.

President Bennett called on Dr. Nicholas LaRowe, chair of faculty senate, to give a report from Faculty Senate. Dr. LaRowe advised that the senate would meet for the first time this semester the following day. He noted that Faculty Senate would meet three times prior to the November Board meeting and he would have more to report at that time.

President Bennett called on Ashley Wright, president of the Student Government Association (SGA), for a report. Ms. Wright opened by discussing the SGA Executive Retreat, held in August, at which the organization's agenda for the next year was established. Ms. Wright discussed National Collegiate Alcohol Awareness Week (NCAAW), which will be held the week of October 17. She reminded trustees that SGA funded the installation of a locking mobile device charging station in the University Center East last year, and announced plans to install another charging station in the Romain College of Business. Ms. Wright closed by announcing the designation of a religious reflection space in the Recreation, Fitness and Wellness Center, a shared office for all students, faculty and staff.

E. REVIEW AND ACCEPTANCE OF 2016 CONFLICT OF INTEREST DISCLOSURE STATEMENTS

Mr. Knight called on Vice President Bridges to review the 2016 *Possible Conflict of Interest Disclosure Statements*. Mr. Bridges reported that Indiana Code 35-41-1-3 describes conflict of interest on the part of a public servant and provides for the filing of a disclosure statement regarding possible conflicts of interest. The University requires statements of trustees and senior staff, including those with no potential conflicts of interest to disclose. The list in Exhibit I-A is an addition to the prior list submitted and approved in January 2016 by the Board of Trustees.

On a motion by Mr. Ziemer, seconded by Ms. MacDonell, the *Possible Conflict of Interest Disclosure Statements* described in Exhibit I-A were approved.

F. APPROVAL OF AMENDMENT TO BOARD OF TRUSTEES BYLAWS

Chair Knight reported that Article V Section 2 of the Bylaws of the University of Southern Indiana Board of Trustees ("Board") states "These bylaws may be altered, amended, or repealed at any meeting of the Board of Trustees by a majority vote of the members of the Board of Trustees." The following amendment was presented to the Board at its meeting on July 14, 2016. (Exhibit I-B includes a copy of the bylaws with the proposed amendment).

BE IT RESOLVED, that it is proposed that Article V of the Bylaws of the University of Southern Indiana Board of Trustees be amended to read:

Article V. Committees

BE IT FURTHER RESOLVED, that it is proposed that the Bylaws of the University of Southern Indiana Board of Trustees be amended to include Article VI.

Article VI. Amendments (formerly Article V).

BE IT FURTHER RESOLVED, that it is proposed that the Bylaws of the University of Southern Indiana Board of Trustees be amended to include Section 1 of Article V.

Section 1. Executive Committee. The Executive Committee consists of the officers of the Board of Trustees (Chair; First Vice Chair; Second Vice Chair; Secretary). The president of the University is an ex officio member of the Executive Committee; without vote.

BE IT FURTHER RESOLVED, that it is proposed that the Bylaws of the University of Southern Indiana Board of Trustees be amended to include Section 2 of Article V.

Section 2. Standing Committees

(a) Academic Affairs and Enrollment Management Committee. The Academic Affairs and Enrollment Management Committee shall consist of a minimum of four trustees, and the Board of Trustees will select one of these members to serve as Committee Chair. The Chair of the Board of Trustees is an ex officio member of the Academic Affairs and Enrollment Management Committee with the privilege of voting. The President of the University is an ex officio member without vote. The Committee shall meet at least four times annually, with regular reports to the full Board. The Academic Affairs and Enrollment Management Committee is responsible for reviewing and making recommendations to the Board of Trustees regarding the institution's academic mission, as well as policies and resources needed to realize that mission, and to ensure the quality and integrity of each of the University of Southern Indiana's academic programs. The Committee also monitors and makes recommendations to the Board regarding the institution's policies, plans, and initiatives for student recruitment, retention, and financial assistance. The Committee shall provide governance oversight on such matters as academic program development, review, accreditation and discontinuance; faculty tenure; major academic initiatives; maintain an appropriate balance among teaching, research/scholarship and service; and recruitment and retention programs and plans.

(b) Finance/Audit Committee. The Finance/Audit Committee will consist of a minimum of four trustees, and the Board of Trustees will select one of these members to serve as Committee chair. The Chair of the Board of Trustees is an ex officio member of the Finance/Audit Committee with the privilege of voting. The President of the University is an ex officio member of the Committee without vote. The Committee shall meet at least four times per year with regular reports to the Board. The Finance/Audit Committee is responsible for reviewing and making recommendations to the Board of Trustees regarding the institution's financial accounting and financial reporting, internal controls, risk management, proposed financial budgets and goals and to assist the Board in fulfilling its responsibilities to oversee the financial management of the University of Southern Indiana.

BE IT FURTHER RESOLVED, that it is proposed that the Bylaws of the University of Southern Indiana Board of Trustees be amended to include Section 3 of Article V.

Section 3. Nominating Committee. An ad hoc committee, the Nominating Committee is appointed by the Chair at the May meeting of the Board of Trustees. The committee prepares a slate of officers to be elected at the Annual Meeting of the Board. It also reviews and revises the policy statement on Board leadership, which has guided the Nominating Committee since the statement was adopted by the Trustees in 1986:

"It is the sense of the Nominating Committee that the leadership of the officers of the Board of Trustees should be balanced between the elements of continuity and change – continuity to provide a kind of stability in the leadership of the Board; change to take advantage of the talents of the several members of the Board."

"To that end, without establishing maximum terms of office for any officer position of the Board, it is recommended that, at each annual election of officers, the Board consciously consider the values both of continuity and change for each officer position and of the development of new leadership among the Board and the University officers.

Upon a motion by Mr. Calloway, seconded by Mr. Dunn, the Amendment to the Board of Trustees Bylaws was approved.

G. APPROVAL TO ADOPT ACADEMIC AFFAIRS AND ENROLLMENT MANAGEMENT COMMITTEE CHARTER

Mr. Knight called upon Ms. MacDonell to present a recommendation from the Academic Affairs and Enrollment Management Committee that the Board of Trustees approve the adoption of the Academic Affairs and Enrollment Management Committee Charter, included in Exhibit I-C.

Upon the recommendation of the Academic Affairs and Enrollment Management Committee, the proposed Academic Affairs and Enrollment Management Committee Charter (Exhibit I-C) was approved.

H. APPROVAL TO ADOPT FINANCE/AUDIT COMMITTEE CHARTER

Mr. Knight called on Committee Chair Harold Calloway to present a recommendation from the Finance/Audit Committee that the Board of Trustees approve the adoption of the Finance/Audit Committee Charter, included in Exhibit I-D.

Upon the recommendation of the Finance/Audit Committee, the proposed Finance/Audit Committee Charter (Exhibit I-D) was approved.

SECTION II – FINANCIAL MATTERS

A. REPORT OF THE FINANCE/AUDIT COMMITTEE

The Finance/Audit Committee met prior to the Board of Trustees meeting on September 1, 2016. Mr. Knight called on Committee Chair Harold Calloway for a report. Mr. Calloway reported the following:

- Report was presented on the Voluntary Employees' Benefit Association (VEBA) Trust Fund;
- Approved a recommendation for 2017-2018 housing rates. This recommendation will be presented to the Board later in this agenda;
- Approved a recommendation for 2017-2018 meal plan rates. This recommendation will be presented to the Board later in this agenda;
- Reviewed the audits completed by the Internal Audit Department thus far in 2016 and reviewed the revised audit plan;
- Approved a recommendation to request general repair and rehabilitation funds. This will be presented to the Board later in the agenda; and,
- Recommended approval to adopt the Finance/Audit Committee Charter.

B. APPROVAL OF RECOMMENDATION FOR 2017-2018 HOUSING RATES

Mr. Calloway called on Vice President Bridges for a review of the 2017-2018 housing rates. Mr. Bridges reported student housing at USI includes 580 apartments in 53 buildings and 236 suites in four residence halls, which allow for approximately 2,700 beds. In fall 2016, student housing opened at 98.5 percent occupancy, up approximately 1.5 percent from fall 2015.

Mr. Bridges proposed a rate increase of \$88 per semester, or approximately four percent for the most common occupancy contract; two students per room. The proposed rate will be \$2,284 per semester for a double occupancy room. Of the increase, \$50 will be allocated to technology initiatives in the housing complexes. He noted that the current allocation to base telephone was eliminated in fall 2016 as students no longer utilize that service and earmarked those dollars instead for technology.

Mr. Bridges advised that Student Affairs is heavily involved in day-to-day operations and programming in the complexes and the University strives to maintain a comprehensive maintenance program that keeps USI well positioned in price and quality.

Upon a recommendation of the Finance/Audit Committee to the Board of Trustees, the following 2017-2018 housing rates were approved.

FALL OR SPRING SEMESTER	CURRENT RATE	PROPOSED RATE	EFFECTIVE DATE
<u>McDONALD or O'DANIEL APARTMENT</u>			
Two Bedroom: Two students per bedroom	\$2,196	\$2,284	7-01-17
One student per bedroom	3,924	4,081	7-01-17
One Bedroom: Two students	2,649	2,755	7-01-17
One student	4,921	5,118	7-01-17
<u>GOVERNORS, NEWMAN, O'BANNON, or RUSTON HALL</u>			
One and Two Bedroom: Two students per bedroom	\$2,196	\$2,284	7-01-17

Students who live in housing will have \$50 in Munch Money added to the proposed housing rates above for use in any dining venue on campus.

SUMMER SESSIONS

Summer session rates are pro-rated to fall and spring semester rates.

C. APPROVAL OF 2017-2018 MEAL PLAN RATES

Mr. Calloway called on Vice President Bridges to review the recommendation for 2017-2018 meal plan rates. Mr. Bridges explained that the total number of meal plans for 2015-2016 increased six percent. He proposed an increase of \$65 per semester (\$4 per week) for the primary meal plan, an increase of 3.2 percent. The proposed change allows for normal increases in food and labor costs.

Students who live in the residence halls (Governors, Newman, O'Bannon, and Ruston) are required to purchase a resident meal plan. Three plans (Red, White, and Blue Eagle) offer different combinations of meals in the Loft and discretionary spending at other dining venues on campus.

Vice President Bridges advised that a rewards program will be launched in 2017-2018 for sophomores, juniors, and seniors who have been red, white, or blue meal plan customers for two consecutive semesters with no participation gaps during the year. The rewards program will provide loyal customers with a \$500 per semester discount if they choose to participate.

<u>FALL OR SPRING SEMESTER</u>	<u>CURRENT RATE</u>	<u>PROPOSED RATE</u>	<u>EFFECTIVE DATE</u>
Red, White, or Blue Eagle Meal Plan	\$2,020	\$2,085	7-01-17

Upon a recommendation from the Finance/Audit Committee to the Board of Trustees, the proposed meal plan rates for 2017-2018 were approved.

D. APPROVAL OF REQUEST FOR GENERAL REPAIR AND REHABILITATION FUNDS

Mr. Calloway asked Vice President Bridges to review the proposed recommendation related to general repair and rehabilitation funds. Mr. Bridges reported the 2015 Indiana General Assembly appropriated funds for repair and rehabilitation of campus facilities. Exhibit II-A is a list of the three proposed projects totaling \$998,750 which is the amount allotted to USI by the Indiana General Assembly for 2016-2017.

Upon a recommendation from the Finance/Audit Committee to the Board of Trustees, the projects in Exhibit II-A were approved.

E. APPROVAL OF THE 2017-2019 OPERATING AND CAPITAL IMPROVEMENT BUDGET REQUEST

Mr. Knight asked Vice President Brinker to review the 2017-2019 Operating and Capital Improvement Budget Request, which was prepared under the instructions of the State Budget Agency and the Indiana Commission for Higher Education (ICHE). The budget is to be submitted by September 5, 2016, to the Indiana Commission for Higher Education, the State Budget Agency, and the Indiana General Assembly. Vice President Brinker referred the Trustees to a summary of the Operating and Capital Improvement Budget Requests in Exhibit II-B and II-C.

Vice President Brinker noted that 2017-2019 will be the fifth biennium that university budgets are totally funded using outcomes-based performance incentive formulas. She discussed the six performance-based formulas for which USI is eligible to participate in four. They are:

- Overall Degree Completion;
- At-Risk Student Degree Completion;
- Student Persistence Incentive; and
- On-Time Completion Rates.

The performance funding metrics were initially introduced in 2007. This will be the third biennium that the current metrics have been in place.

For the 2017-2019 biennium, the ICHE has recommended that the unit values for each metric to fund the Performance Funding Formulas remain the same. Vice President Brinker noted that if the Performance Funding Formulas are fully funded and there is no reallocation of the institutional operating bae, USI should be

eligible to receive \$2.8 million in additional funding, since the University performs well on three of the four metrics, a sign that USI's performance continues to improve in the metrics.

Vice President Brinker explained that the High Impact-Degree Completion Metric was developed to measure the change in the number of specific degree types that are granted in science, technology, engineering, and mathematics (STEM) fields as defined by national standards. She explained that STEM graduates from the University of Southern Indiana join the Hoosier workforce alongside STEM graduates from Purdue University, Indiana University, IUPUI, and Ball State University. Despite the fact that grant-funded STEM research is being conducted at the University of Southern Indiana by current faculty members and students, the High Impact Degree Completion Metric only provides funding to the research institutions of Purdue University, Indiana University, IUPUI, and Ball State University.

Regarding the 2017-2019 Capital Improvement Budget Request, Ms. Brinker reported that the request includes funding for one capital project, Phase II PAC Classroom Expansion and Renovation. The Capital Improvement Budget also includes a request to fully fund the general repair and rehabilitation and infrastructure formula.

Ms. Brinker reported on USI's four line-item appropriation requests which are funded separately from the University's operating budget: Historic New Harmony; Campus Security Enhancements; STEM Innovation and Expansion Initiatives; and Dual Credit Hours, which are the classes taught in the high schools.

Ms. Brinker directed trustees to the Universities Ten-Year Capital Plan (Exhibit II-C) which will be presented on September 5, 2016, to the Indiana Commission for Higher Education and was presented to the Board at the July 14, 2016, Board of Trustees meeting.

F. UPDATE ON CURRENT CONSTRUCTION PROJECTS

Mr. Knight called on Vice President Bridges, who introduced the director of Facility Operations and Planning Jim Wolfe and asked for a report on current construction projects and projects in design. Exhibit II-D is a summary of the cost and funding sources for each project.

SECTION III – PERSONNEL MATTERS

A. REPORT ON FACULTY AND ADMINISTRATIVE RETIREMENTS

Mr. Knight called on Provost Rochon, who reviewed the following retirement.

Associate Professor of Education Vella L. Goebel, in accordance with the regular retirement policy, will retire effective May 9, 2017, after 11 years of service.

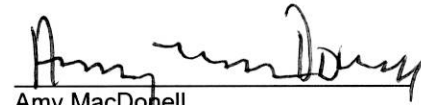
B. APPROVAL OF EMERITUS STATUS

Mr. Knight called on Provost Rochon, who recommended approval of emerita title. On a motion by Ms. MacDonell, seconded by Mr. Dunn, the following title was approved.

Associate Professor Emerita of Education Vella L. Goebel

There being no further business, the meeting was adjourned at 11:40 a.m.

Respectfully submitted,



Amy MacDonell
Secretary

**Possible Conflict of Interest Disclosure Statements
Filed for 2016**

DATE	NAME/ TITLE	VENDOR/ CONTRACTOR	DESCRIPTION OF FINANCIAL INTEREST
08-16-16	James Beeby Dean, College of Liberal Arts	None	N/A
07-12-16	Andrew Lenhardt Executive Director, Human Resources; Affirmative Action Officer; Title IX Coordinator	None	N/A
08-16-16	Zane W. Mitchell Interim Dean, Pott College of Science, Engineering and Education	None	N/A
07-14-16	Ellis S. Redd Trustee	None	N/A

BYLAWS OF THE UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

Article I

NAME AND SEAL

Section 1. Name. The name of the Board of Trustees is fixed by Indiana statute as the University of Southern Indiana Board of Trustees.

Section 2. Name of the University. The name of the University under the control of the Board of Trustees is fixed by Indiana statute as University of Southern Indiana.

Section 3. Seal. The seal of the Board of Trustees shall be a circular disc with the words "University of Southern Indiana-Seal" around the outer edge and the words "Board of Trustees" in the center.

Article II

MEMBERSHIP

Section 1. Membership of the Board of Trustees shall conform with the Indiana statute governing the membership of this Board of Trustees.

Article III

MEETINGS OF THE BOARD OF TRUSTEES

Section 1. Annual Meeting. The annual meeting of the Board of Trustees shall be held after July 1 at a time and place as shall be fixed in the notice of such meeting, for the purpose of electing officers and transacting such other business as may be brought before the meeting. Notice of such annual meeting shall be mailed by the secretary to each member not less than five (5) days in advance of such meeting.

Section 2. Order of Business. The order of business at the annual meeting shall be as follows:

1. Roll call
2. Reading of the notice of the meeting
3. Reading of the minutes of the preceding annual meeting and action thereon
4. Reports of officers
5. Reports of special committees
6. Election of officers
7. Other business

Section 3. Delayed Annual Meeting. Upon failure to hold any annual meeting at the time previously prescribed, such meeting may be called at a later date upon request of two members of the Board of Trustees or by the Chair of said Board of Trustees.

Section 4. Regular Meetings. Regular meetings of the Board of Trustees shall be held on a date established at the preceding meeting of the Board of Trustees. The secretary shall give five (5) days notice of each regular meeting in person or by mail, telegraph or telephone.

Section 5. Special Meetings. Special meetings of the Board of Trustees may be called at any time by the Chair of the Board of Trustees or by majority of the Board of Trustees and may be held at such place, within the State of Indiana, as shall be fixed in the notice of each meeting. Notice of such special meetings shall be mailed or given personally or by telephone or telegraph by the secretary to each member not less than five (5) days in advance of such meeting.

Section 6. Quorum. At all meetings of the Board of Trustees there shall be at least a majority of all the members in order to constitute a quorum. If at any meeting of the Board of Trustees there shall be less than a quorum present, such meeting shall be adjourned from time to time until a sufficient number of members are present to constitute a quorum. In the event there is less than the total membership present at the Board of Trustees meeting, but a quorum is present, all actions of the Board of Trustees require a majority vote of the total Board of Trustees members.

Section 7. Waiver of Notice. Notice of any meeting of the Board of Trustees may be waived in writing by any member, and the presence in person of any member at any meeting shall be deemed to be a waiver of notice of such meeting by such member.

Section 8. Powers of the Board of Trustees. In addition to the powers specifically granted by statutes of the State of Indiana, the Board of Trustees has and may exercise all other implied powers reasonably required for the conduct of the affairs of the University of Southern Indiana. The Board of Trustees may from time to time, by resolution, prescribe the manner in which all contracts shall be executed. In the absence of such provision, all contracts shall be executed by the Chair or a Vice Chair, and the corporate seal shall be affixed and attested by the Secretary or Assistant Secretary.

Article IV

OFFICERS

Section 1. Officers of the University. The officers of the University shall be the Chair, one or more Vice Chairs, a Secretary, Assistant Secretary, and Treasurer of the Board of Trustees, the President and one or more Vice Presidents. The Chair, Vice Chair(s), Secretary, Assistant Secretary, and Treasurer shall serve for terms of one year or until successors are elected and qualified. The President and Vice Presidents shall serve such terms as may be determined by the Board of Trustees at the time of their appointment or election. The one or more Vice Presidents shall be appointed by the President with approval of the Board of Trustees.

Section 2. Election. At its annual meeting the Board of Trustees shall elect from among its membership a Chair, one or more Vice Chairs (to be designated as First Vice Chair, Second Vice Chair, and so on), and a Secretary and shall also appoint qualified persons, not members of the Board of Trustees, to serve as Assistant Secretary and as Treasurer. Each officer shall be elected for a term of one year or until his/her successor shall be elected and qualified.

Section 3. Vacancies. Whenever a vacancy occurs in an office by death, resignation, or otherwise, the same shall be filled by the Board of Trustees and the officer so elected or appointed shall hold office for the balance of the term of said office or until his successor is chosen and qualified.

Section 4. The Chair. The Chair shall preside at all meetings of the Board of Trustees, discharge all the duties which devolve upon a presiding officer, and perform such other duties as the bylaws provide or the Board of Trustees may prescribe.

Section 5. The Vice Chairs. The Vice Chairs shall perform all duties incumbent upon the Chair during the absence of or disability of the Chair or a Vice Chair by order of their designation first, the First Vice Chair, and second, the Second Vice Chair and so forth and perform any such other duties as the bylaws may require or the Board of Trustees may prescribe.

Section 6. The Secretary. The Secretary shall keep a record of the proceedings of all meetings and shall notify the members of all meetings and shall further be responsible for carrying on all correspondence as directed by the Board of Trustees. The Secretary also shall perform and discharge such other duties as the bylaws provide or the Board of Trustees may prescribe.

Section 7. The Assistant Secretary. The Assistant Secretary shall perform all duties incumbent upon the Secretary during the absence of or disability of the Secretary and perform such other duties as the bylaws may require or the Board of Trustees may prescribe.

Section 8. The Treasurer. The Treasurer shall be responsible for carrying out the mandates of the Board of Trustees in overseeing the financial resources of the University including, but not limited to, cash, securities, stocks, bonds and all other property, personal or real, owned by the University. The Treasurer shall assure that all books and accounts are accurately kept and furthermore, shall present periodically a full and detailed financial statement to the Board. The Treasurer shall monitor the investments of the University including all funds and endowments. In addition, the Treasurer shall be required to furnish a bond for the faithful performance and discharge of these duties, as may be directed by the Board of Trustees or required by state statute.

Section 9. The President. The President of the University shall be the Chief Executive Officer of the University and the official advisor to and executive agent of the Board of Trustees. The President shall, as educational and administrative head of the University, exercise a general superintendence over all the affairs of the institution, and bring such matters to the attention of the Board as are appropriate to keep the Board fully informed in meeting its policy-making responsibilities. Furthermore, the President shall have power, on behalf of the Trustees, to perform all acts and execute all documents to make effective the actions of the Board or its Executive Committee, and except as otherwise provided in these bylaws, shall be ex officio a member of all committees of the Board without power to vote.

Article V

COMMITTEES

Section 1. Executive Committee. The Executive Committee consists of the officers of the Board of Trustees (Chair; First Vice Chair; Second Vice Chair; Secretary). The president of the University is an ex officio member of the Executive Committee; without vote.

Section 2. Standing Committees

(a) Academic Affairs and Enrollment Management Committee (Exhibit I-A). The Academic Affairs and Enrollment Management Committee shall consist of a minimum of four trustees, and the Board of Trustees will select one of these members to serve as Committee Chair. The Chair of the Board of Trustees is an ex officio member of the Academic Affairs and Enrollment Management Committee with the privilege of voting. The President of the University is an ex officio member without vote. The Committee shall meet at least four times annually, with regular reports to the full Board. The Academic Affairs and Enrollment Management Committee is responsible for reviewing and making recommendations to the Board of Trustees regarding the institution's academic mission, as well as policies and resources needed to realize that mission, and to ensure the quality and integrity of each of the University of Southern Indiana's academic programs. The Committee also monitors and makes recommendations to the Board regarding the institution's policies, plans, and initiatives for student recruitment, retention, and financial assistance. The Committee shall provide governance oversight on such matters as academic program development, review, accreditation and discontinuance; faculty tenure; major academic initiatives; maintain an appropriate balance among teaching, research/scholarship and service; and recruitment and retention programs and plans.

(b) Finance/Audit Committee (Exhibit I-B). The Finance/Audit Committee will consist of a minimum of four trustees, and the Board of Trustees will select one of these members to serve as Committee chair. The Chair of the Board of Trustees is an ex officio member of the Finance/Audit Committee with the privilege of voting. The President of the University is an ex officio member of the Committee without vote. The Committee shall meet at least four times per year with regular reports to the Board. The Finance/Audit Committee is responsible for reviewing and making recommendations to the Board of Trustees regarding the institution's financial accounting and financial reporting, internal controls, risk management, proposed financial budgets and goals and to assist the Board in fulfilling its responsibilities to oversee the financial management of the University of Southern Indiana.

Section 3. Nominating Committee. An ad hoc committee, the Nominating Committee is appointed by the Chair at the May meeting of the Board of Trustees. The committee prepares a slate of officers to be elected at the Annual Meeting of the Board. It also reviews and revises the policy statement on Board leadership, which has guided the Nominating Committee since the statement was adopted by the Trustees in 1986:

"It is the sense of the Nominating Committee that the leadership of the officers of the Board of Trustees should be balanced between the elements of continuity and change – continuity to provide a kind of stability in the leadership of the Board; change to take advantage of the talents of the several members of the Board."

"To that end, without establishing maximum terms of office for any officer position of the Board, it is recommended that, at each annual election of officers, the Board consciously consider the values both of continuity and change for each officer position and of the development of new leadership among the Board and the University officers.

Article VI

AMENDMENTS

Section 1. The power to make, alter, amend, or repeal these bylaws is vested in the Board of Trustees.

Section 2. These bylaws may be altered, amended, or repealed at any meeting of the Board of Trustees by a majority vote of the members of the Board of Trustees, provided that the amendment was presented in writing at the previous meeting of the Board of Trustees.

File: T:\Board of Trustees/Bylaws

University of Southern Indiana Academic Affairs & Enrollment Management Committee Charter

Purpose:

The Academic Affairs and Enrollment Management Committee (“Committee”) is responsible for reviewing and making recommendations to the Board of Trustees (“Board”) regarding the institution’s academic mission, as well as policies and resources needed to realize that mission, and ensure the quality and integrity of each of University of Southern Indiana’s academic programs. The Committee also monitors and makes recommendations to the Board regarding the institution’s policies, plans and initiatives for student recruitment, retention, and financial assistance. The Committee shall provide governance oversight on such matters as academic program development, review, accreditation and discontinuance; faculty tenure; major academic initiatives; maintain an appropriate balance among teaching, research/scholarship and service; and recruitment and retention programs and plans.

Membership

The Academic Affairs and Enrollment Management Committee will consist of a minimum of four trustees, and the Board of Trustees will select one of these members to serve as Committee Chair. The trustees should endeavor to be knowledgeable about University academics at the governance level.

The University’s Provost and the Vice President for Enrollment Management will serve as staff and primary liaisons to the Committee.

Meetings

The Academic Affairs and Enrollment Management Committee shall meet at least four times annually, with regular reports to the full Board. Additional meetings may be held as the circumstances dictate. The meetings will be open to the public, and the Committee will invite members of the administration, faculty or others to attend meetings and provide pertinent information.

Committee Authority and Responsibilities

The Committee should have the power and authority to perform the following duties and fulfill the following responsibilities:

Primary Governance Role in Academic Affairs:

- Regularly review pertinent academic program data and policies to ensure that they reflect the University’s mission, priorities and strategies.
- Review proposals for new academic programs, information from periodic program reviews and accreditation processes, and proposals for the discontinuance of any academic programs.
- Ensure appropriate alignment between the University’s mission and strategic plan, and ensure that programs are appropriate to respond to student interest and professional workforce needs.
- Ensure that the academic budget reflects the institution’s academic mission and priorities.
- Ensure that the institution assesses the effectiveness of its academic programs.

- Ensure that University of Southern Indiana's strategic plan is built upon a comprehensive academic plan.
- Monitor the integration of information and technology into University of Southern Indiana teaching and learning.
- Review University of Southern Indiana data and peer institution data regarding educational status, performance, quality and value, and ensure that performance standards are appropriately set and met.
- Review findings from regional [Higher Learning Commission] and program accreditation reviews and monitor the progress of institutional responses to any recommendations from those reviews.
- Take responsibility for serving as diligent and knowledgeable Board members regarding academic programs and policies.

Primary Governance Role in Enrollment Management:

- Ensure that the University's policies, plans, goals and objectives for student recruitment, retention, and financial aid support the University's institutional mission;
- Ensure student recruitment, retention and financial aid policies and practices comply with state and federal regulations and guidelines;
- Ensure that resources dedicated to the areas within enrollment management are appropriate to support the University's strategic policies, plans and goals.
- Review and monitor progress on the institution's enrollment management plan.
- Monitor the performance of the University's student recruitment, financial aid, and retention functions, taking into consideration the goals approved by the Board, the University's past performance and the performance of peer institutions.

Because this Committee has a broad range of duties, a minimum of two meetings each year should focus solely on Academic Affairs, and a minimum of two meetings each year should focus solely on Enrollment Management.

University of Southern Indiana Finance/Audit Committee Charter

Purpose:

The Finance/Audit Committee (“Committee”) is responsible for reviewing and making recommendations to the Board of Trustees (“Board”) regarding the institution’s financial accounting and financial reporting, internal controls, risk management, proposed financial budgets and goals and to assist the Board in fulfilling its responsibilities to oversee the financial management of the University of Southern Indiana.

Membership

The Finance/Audit Committee will consist of a minimum of four trustees, and the Board of Trustees will select one of these members to serve as Committee chair. Each Committee member must be independent of management of the University and free of any relationship that would impair such independence. Members may not receive consulting, advising or other fees from the University or any affiliated foundation or entity related to the University.

The majority of the Committee members should have working knowledge of basic financial statements.

The University’s Chief Financial Officer and Internal Auditor serve as staff to the committee.

Meetings

The Finance/Audit Committee shall meet at least four times per year with regular reports to the Board. Additional meetings may be held as the circumstances dictate. The meetings will be open to the public, and the Committee will invite members of the administration, faculty or others to attend meetings and provide pertinent information. The Committee may, from time to time, schedule joint meetings with other standing committees of the Board.

Committee Authority and Responsibilities

The Committee should have the power and authority to perform the following duties and fulfill the following responsibilities:

Internal Controls and Audit

- Review the University’s accounting and financial-reporting controls with senior management.
- Make certain that the internal auditors keep the Committee informed about deficiencies in internal controls, as well as any instances of fraud, unlawful acts and other audit-related matters.
- Ensure that internal-control recommendations made by internal and State of Indiana auditors have been implemented by the University.
- Approve which aspects of internal-controls and compliance procedures should be tested annually by internal and external auditors.
- Understand the nature of significant deficiencies and material weaknesses reported to the Committee.

Financial Statements and Risk Management

- Receive and review the University's annual financial reports and recommend the reports to the full Board. These reports shall include, but not be limited to, the annual external auditor's report on financial statements and the adequacy of internal control.
- Monitor the financial performance of the Institution against the approved budget.
- Establish and monitor formal risk-management programs for finance, compliance and reputational risks, and report major financial risks and the University's risk management activities.

Compliance

- Review the effectiveness of the University's system for monitoring compliance with laws and regulations.
- Review the effectiveness of and any issues arising from the University's annual reporting on conflict-of-interest disclosures for faculty, staff and members of the Board.
- Review the University's ethics and conflict-of-interest policies on an annual basis and make recommendations to the Board for changes as appropriate.
- Establish and maintain whistleblower policies and practices.
- Review and re-assess the adequacy of this charter annually and propose changes to the Board for approval.

**University of Southern Indiana
General Repair and Rehabilitation
2015-2017
Project List, Cost Estimates, and Priorities**

2016 - 2017 Fiscal Year

1. Rebuild Science Center Air Handling Unit-1	\$ 325,000
2. Replace Art Center Ballasted Roof	\$ 120,000
3. Physical Activities Center Tunnel Enlargement and Mechanical/Electrical Renovation	<u>\$ 553,750</u>
Total	\$ 998,750

UNIVERSITY OF SOUTHERN INDIANA

2017-2019 OPERATING AND CAPITAL IMPROVEMENT

INSTITUTIONAL REQUEST

The University of Southern Indiana's 2017-2019 Operating and Capital Improvement Budget Request was developed using the Performance Funding metrics created by the Indiana Commission for Higher Education.

Based on the budget instructions, the University is eligible to receive funding through four of the six Performance Funding Metrics in 2017-2019. The metrics are:

- Overall Degree Completion
- At-Risk Degree Completion
- Student Persistence Incentive
- On-Time Graduation Rate

The University is not eligible to receive funding through the High Impact Degree Completion Metric. This metric only applies to degrees awarded by the research institutions.

The Indiana Commission for Higher Education has recommended funding the per-unit values for each of the metrics at the same level that was recommended in 2015-2017. If the metrics are fully funded at the level proposed by the Indiana Commission for Higher Education, USI would earn \$2,875,000 for improved performance.

The University of Southern Indiana recommends full funding of the Performance Funding Formulas by the state rather than reallocation of operating base budgets. Although the University of Southern Indiana has shown improvement in each of the metrics for several biennia, reallocation of the base and the adjusted unit values, does not adequately recognize improved performance.

The following is a summary of the funding levels for the 2017-2019 Performance Funding Metrics for the University of Southern Indiana.

**SUMMARY OF 2017-2019 PERFORMANCE METRICS FOR
UNIVERSITY OF SOUTHERN INDIANA**

2017-2019 Metric Values

Recommended by the Indiana Commission for Higher Education

	Overall Degree Completion Metric		
CHE Value	\$8,000	\$4,000	\$2,000
	Bachelor	Master	Doctoral
PFF Impact	132	50	4
	\$1,056,000	\$200,000	\$8,000
Total Annual Allocation	\$1,264,000		

	At-Risk Degree Completion Metric	
CHE Value	\$6,000	
	Bachelor	
PFF Impact	27	
	\$162,000	
Total Annual Allocation	\$162,000	

	Student Persistence Incentive Metric	
CHE Value	\$800	\$1,500
	30 Credit Hours	60 Credit Hours
PFF Impact	-14	-8
	\$0	\$0
Total Annual Allocation	\$0	

	On-Time Degree Graduation Rate in Four Years	
CHE Value	\$23,000	
	4 Year	
PFF Impact	63	
	\$1,449,000	
Total Annual Allocation	\$1,449,000	

Total PFF Impact	\$2,875,000
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DEFINITIONS OF METRICS

- **Overall Degree Completion:**
 - Calculates the change in degrees conferred over a three-year period rolling average (2010 through 2015; average of 2010-2012 versus 2013-2015)
 - For resident students only (no reciprocity)
 - Applies to bachelor, masters, and doctoral degrees conferred at four-year institutions

- **At-Risk Degree Completion:**
 - Calculates the change in degrees conferred over a three-year period rolling average (2010 through 2015; average of 2010-2012 versus 2013-2015)
 - For resident students only (no reciprocity)
 - Only those students who were eligible for Pell when they graduated from the institution
 - Applies to bachelor degrees conferred at four-year institutions

- **Student Persistence Incentive:**
 - Calculates the change in headcount over a three-year period rolling average (2010 through 2015; average of 2010-2012 versus 2013-2015)
 - Applies to all resident undergraduate students (no reciprocity)
 - Progress points include credit hours associated with dual credit and transfer credits; however, a student who transfers in credits must attain the credit hour threshold by earning additional credits at the reporting institution
 - For four-year non-research campuses, number of students who successfully complete 30 and 60 credit hours

- **On-Time Graduation Rate:**
 - Calculates the change of change over a three-year period rolling average (2010 through 2015; average of 2010-2012 versus 2013-2015)
 - Applies only to resident, undergraduate, first time, full-time students (no reciprocity)
 - Measures the graduation rate for institutions based on type of campus
 - For four-year institutions, the graduation rate achieved in four years

LINE ITEM APPROPRIATION REQUEST

The University’s 2017-2019 Operating Budget Request includes three line item appropriation requests.

• <u>HISTORIC NEW HARMONY</u>	2017-2018	2018-2019
	<u>Request</u>	<u>Request</u>
<u>Base Appropriation</u>	\$530,697	\$576,488

The University requests continued and increased funding of the current line item appropriation for Historic New Harmony to support the preservation, education, and interpretive programs of this state and national treasure.

• <u>CAMPUS SECURITY ENHANCEMENTS</u>	2017-2018	2018-2019
	<u>Request</u>	<u>Request</u>
<u>Base Appropriation</u>	\$750,000	\$750,000

The University of Southern Indiana requests permanent funding of a new line item to enhance campus safety and security. USI is the only public residential campus in Indiana that does not have a sworn police force. The University plans to contract with the Vanderburgh County Sherriff’s Office to provide 24 hour, seven days a week protection to the campus rather than developing its own police force. This collaborative model with the Vanderburgh County Sherriff’s Office is the most efficient and effective means of complementing the University’s existing public safety staff with highly trained, equipped and well-qualified sworn officers.

• <u>STEM INNOVATION AND EXPANSION INITIATIVE</u>	2017-2018	2018-2019
	<u>Request</u>	<u>Request</u>
<u>Base Appropriation</u>	\$2,000,000	\$2,000,000

The University of Southern Indiana has responded since 2007 to the regional need for additional graduates with degrees in science, engineering, technology and mathematics (STEM), having increased the number of STEM majors from 650 to over 1,200 majors today. The University is instrumental in the expansion of engineering and advanced manufacturing

capabilities in southwestern Indiana working closely with K-12 schools and STEM programs through the SwiSTEM Resource Center, graduating an increased number of students with STEM degrees who remain in the region and as the manager of the I-69 Innovation Corridor working collaboratively to build and strengthen partnerships with advanced manufacturing businesses along the corridor to expand the internship, coop, and employment opportunities for USI STEM graduates.

The University of Southern Indiana requests funding for a new STEM Innovation and Expansion Initiative line item in 2017-2019 to support the expansion of USI’s engineering program into specific disciplines; to continue and expand USI’s work with the K-12 schools and STEM programs; and, to strengthen USI’s STEM efforts in managing the I-69 Innovation Corridor.

DUAL CREDIT LINE ITEM APPROPRIATION REQUEST

The University of Southern Indiana’s concurrent enrollment program, the College Achievement Program (CAP), has been in existence since 1985. CAP has evolved in a deliberate manner to ensure sound partnerships with participating high schools and quality control of instruction and curricula at the department level. Thirty-six courses, a total of 192 sections, were offered at 29 high schools taught by 117 approved high school instructors during the 2015-2016 academic year. Approximately 1,933 students enrolled in one or more courses, generating 10,889 credit hours.

Funding for the line item for Dual Credit was added as a new line item in the 2013-2015 biennium. The funding for Dual Credit is based on the credit hours earned in 2014-2015 for dual credit priority courses multiplied times \$50 per credit hour. The University of Southern Indiana requests the following funding for Dual Credit for the 2017-2019 biennium.

<u>Dual Credit</u>	<u>2017-2018</u>	<u>2018-2019</u>
	<u>Request</u>	<u>Request</u>
<u>Base Appropriation</u>	\$302,550	\$302,550

- Phase II - Physical Activities Center Classroom Expansion and Renovation
- General Repair and Rehabilitation and Infrastructure Formula
- Three line items
 - Historic New Harmony
 - Campus Security Enhancements
 - STEM Innovation and Expansion Initiative
- Dual Credit

Full funding of the Performance Funding Formulas, the University's capital budget request and line items is essential for the University of Southern Indiana to serve the southern Indiana region and to help achieve the goals of the state.

**CAPITAL REQUEST SCHEDULE IV (CRS IV)
TEN-YEAR CAPITAL PROJECT PLAN
INDIANA PUBLIC POSTSECONDARY EDUCATION
SUMMARY OF MAJOR PROJECTS RELATED TO THE TEN-YEAR CAPITAL PLAN
UNIVERSITY OF SOUTHERN INDIANA
September 1, 2016**

	Near Term 2017-19			Medium Term 2019-21			Long-Term 2021-2027		
	Est. State Funding	Est. Other Funding ⁽¹⁾	Est. GSF Impact	Est. State Funding	Est. Other Funding ⁽¹⁾	Est. GSF Impact	Est. State Funding	Est. Other Funding ⁽¹⁾	Est. GSF Impact
<u>A. SPECIAL R&R PROJECTS</u>									
1. PAC Classroom Expansion and Renovation - Phase II (July 2019)	\$ 41,000,000	\$ 2,000,000 c	98,500						
2. Student Residence Building Renovation/ Replacement (July 2018)		\$ 8,000,000 a			\$ 8,000,000 a			\$ 8,000,000	
3. University Center Expansion/Renovation - Phase II (July 2020)					\$ 14,700,000 b	60,000			
4. Classroom Renovation (Art Center and Wright Building) (July 2023)							\$ 38,000,000	\$ 2,000,000 c	75,000
<u>B. NEW CONSTRUCTION</u>									
5. Multidisciplinary - STEM/Health Science Center (July 2021)				\$ 50,000,000	\$ 2,000,000 c	125,000			
6. Parking Facilities ⁽²⁾ (July 2019)					\$ 8,000,000 b			\$ 8,000,000 b	
7. Recreation and Fitness Center Expansion - Phase III (July 2020)					\$ 8,000,000 b	35,700			
8. Student Residence Building (July 2020)					\$ 21,300,000 a	67,500			
<u>C. QUALIFIED ENERGY SAVINGS PROJECTS</u>									
<u>D. ACQUISITION (FACILITY, LAND OR LEASE)</u>									
<u>E. OTHER PROJECTS</u>									
TOTAL CAPITAL PROJECT BUDGET REQUEST	\$ 41,000,000	\$ 10,000,000	98,500	\$ 50,000,000	\$ 62,000,000	288,200	\$ 38,000,000	\$ 18,000,000	75,000

Notes:

(1) Source of non-state (i.e. "other") funding: (a) Rental/Board Income, (b) Fees and Contributions, (c) Contributions

(2) Received bonding authorization in 2003-2005 for \$3,000,000 to construct parking facility; mid-term request is for increase of \$5,000,000 in bonding authorization for construction of parking facility for total of \$8,000,000 for project.

(3) Construction start date may change if funding is received early.

- All projects that would need approval from the General Assembly or CHE/SBA/SBC should be included in this schedule
- Any project that would not need approval from the General Assembly or CHE/SBA/SBC should not be included in the schedule
- For projects listed in Medium and Long-Term, the estimated cost and GSF impact can be shown as a range
- Projects should include all costs associated with the project (structure, A&E, infrastructure, consulting, FF&E, etc.)

**Summary
Construction Projects
September 1, 2016**

Projects Recently Completed

Housing Renovation of Saletta, Welsh and Marshall Buildings

Project Cost \$ 1,700,000

Funding Source: Housing Reserves

University Center Renovation: Chick fil A and Steak 'n Shake

Project Cost \$ 800,000

Funding Source: Food Services Reserves

Parking Lots A & B Landscaping Replacement

Project Cost \$ 600,000

Funding Source: Landscape Reserves

Orr Center Roof Replacement/Repair

Project Cost \$ 405,000

Funding Source: General Repair and Rehabilitation Appropriation

Housing Exterior Steps Replacement

Project Cost \$ 170,000

Funding Source: Housing Reserves

Install Additional Drainage Pipes for Parking Lot K

Project Cost \$ 126,000

Funding Source: Parking and Transportation Reserves

Projects Under Construction

Multi-Institutional Academic Health and Science Research Center

Project Cost \$ 6,000,000

Funding Source: Legislative Appropriation - 2015

UC 205/206 University Suite Renovation

Project Cost \$ 300,000

Funding Source: Special Projects

Projects in Design

Physical Activities Center (PAC) Renovation

Project Cost \$ 16,000,000

Funding Source: Legislative Appropriation - 2013

Health Professions Center: Classroom Renovation/Expansion

Project Cost \$ 8,000,000

Funding Source: Legislative Appropriation - 2015

Fuquay Welcome Center

Project Cost \$ 2,500,000

Funding Sources:

Private Gifts \$ 2,000,000

Special Projects Reserves \$ 500,000

Energy Management System Upgrade:

Health Professions Center, Science and Education Center

Project Cost \$ 180,000

Funding Source: General Repair and Rehabilitation Appropriation

Liberal Arts Dean Suite Remodel

Project Cost \$ 170,000

Funding Source: Special Projects Reserves